

Closure of Emergency Services at Central Middlesex Hospital

Critical Path Update

Clinical Pathways & Policies

Items completed:

- Site cover for CMH 24/7-emergency response team, site operations, hospital at night team agreed post closure and posts have been appointed into and start dates ahead of closure
- NWLHT major incident/emergency planning policies revised to reflect CMH closure
- Admission pathway from CMH outpatient department to Northwick Park & St Marks (NPSM site in case of unwell patient agreed
- Elderly Care Pathway agreed.

To be done:

- Major Incident testing 22 July 2014
- Finalisation of pathways for CMH ITU and Sickle Cell Patient in respect of staffing, clinical service standards and optimum patient experience.

UCC Pathways and Contracts

- Clinical delivery group with representatives from NWLHT, Brent CCG, Care UK, CNWL & LAS formed and output pathways revised for UCC.
- Joint operations Group (representatives from NWLHT, Brent CCG, Care UK, CNWL & LAS) established to co-ordinate and oversee the implementation and delivery of a safe and robust stand -alone UCC at CMH.
- Brent CCG managing the contract negotiations with Care UK re “stand alone” UCC provision

To be done:

- A revised UCC contract as well as new operating specifications for UCC at CMH to be in place by end July 2014.
- Pathways agreed and signed off by Brent CCG, Care UK, LAS, NWLHT, CNWL.

Infrastructure

Capacity at NPSM site

- 10-33 beds derived from SaHF and local modelling (including refreshed travel survey) 20 beds increase at NPH site – August 2014
- System wide contingency required (Barnet and Chase learning showed 3-6 week spike)
- Overall plan gives a net benefit of 20 beds from the current position
- Focussed work streams to review underlying bed deficit at NPH jointly with Brent and Harrow CCG.

CMH site & Services

- Detailed plan re site and review of support services post transition on track.

Workforce transition

Items completed:

- Formal Consultation process commenced 3rd July 2014 (Consultation period 3.07.14-3.08.14)
- Consultant job planning in progress.
- Joint on call consultant rota.
- Trainee rotas with HENWL approval.